

board of directors

Meeting:	WCH Board of Directors Meeting			
Date:	Wednesday, June 1, 2022			
Location:	Videoconference			
Chairperson:	JoAnne Doyle – Chair			
Secretary:	Paula Da Ponte			
	Ani Hotoyan-Joly	Paula Allen	Debbie Simpson	Heather McPherson
In Attendance:	Susan Monteith	Tuhina Biswas	Lindsay Campbell	Jennifer Price
	Donna Walwyn	Bonnie Bloomberg	Arleen Huggins	Kyle Kirkham
	John Capobianco	David Court	Maya Roy	Leslie Woo
	Lisa Robinson	Michelle Khalili	Rupinder Dhillon	
Regrets:	Michael Foulkes	Tammy Brown	Bonnie Bloomberg	Talia Zenlea
Guests:	Sandra Smith, VP People, Culture and Equity & Corporate Human Resources Officer			

1.0 Welcome and Call to Order

J. Doyle welcomed everyone and called the meeting to order at 1702 hours.

2.0 Land Acknowledgement

M. Roy began the meeting with a Land Acknowledgement.

3.0 Conflict of Interest Declaration

There were no conflicts declared.

4.0 Patient Experience Story

H. McPherson shared a patient experience story that illustrated a positive experience in the Gynecology Colposcopy Clinic. The feedback from the patient experience highlighted the element of compassion in communication by the care provider prior to the procedure that allowed the patient to ask questions and feel comfortable about the procedure.

5.0 Generative Discussion – Lessons Learned COVID

S. Smith overviewed ten lessons learned within the organization over the last two years of the pandemic. Members were informed that data was collected through an anonymous online survey and lessons learned have been incorporated into the Build Back Better plan.

As we move forward beyond the pandemic Women's College Hospital will continue to maintain community partnerships with an equity lens and consider opportunities to ensure that sustainable changes are aligned with our strategy.

Members had a discussion regarding processes for receiving feedback from patients throughout the pandemic and were informed that the Community Liaison Advisory Committee continued to provide patient perspectives that were reviewed and elevated as relevant.

6.0 Consent Agenda

The consent agenda included the following for approval: Board agenda, Board minutes from May 4, 2022, Appointment of Auditors, Compliance Reporting, Quality Improvement Plan 2021-2022 At Risk

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Compensation, Replacement of Equipment in Breast Imaging, WCH Data Centre Infrastructure Purchase, Equity Commitments Transition Plan, and Board Policy 0.20.006 – Removal of a Directors – for Cause.

Members requested agenda item 6.4 "Compliance Reporting" be pulled from the consent agenda for further discussion.

M. Khalili moved and S. Monteith seconded

THAT items presented for approval in the consent agenda except for agenda item 6.4 "Compliance Reporting" be approved.

CARRIED

6.4 Compliance Reporting

Members requested for further discussion and clarification on agenda item 6.4 "Compliance Reporting". G. Chow clarified that while Plexxus is our service provider for retention of contracts, it does not wholly outsource the compliance review process. The finance team reviews compliance with procurement legislation, in part, by using data provided by Plexxus.

As for the reported contracts with consultants procured in the past year, they do not fall under the strategic advice category. G. Chow clarified that hospitals are allowed to use government funds to procure strategic advice.

S. Monteith moved and D. Walwyn seconded

THAT, as recommended by the Resources Committee, the Board of Directors accept the annual Broader Public Sector Accountability Act Compliance Attestation and the Multi-Sector Accountability Agreement Declaration of Compliance for the period from April 1, 2021 to March 31, 2022 and authorize the Board Chair to sign the attestation confirming the Board's approval.

CARRIED

7.0 New Director Nominee

D. Walwyn reported that the Governance and Nominating Committee continue to work with Boyden Executive Search to assist in recruiting new Board members for the 2022-2023 Board year. The skills and demographic matrix were completed and gaps for recruitment were identified. The committee is recommending two Directors and two positions remain vacant.

D. Walwyn moved and D. Court seconded

THAT the Governance and Nominating Committee recommend to the Board of Directors to approve Chinyere Eni-McLean and Aida Cipolla for election to Board Membership effective June 15, 2022.

CARRIED

ACTION: Forward to the Annual General Meeting for elections.

8.0 Board Leadership Roles

D. Walwyn moved and J. Capobianco seconded

That as recommended by the Governance and Nominating Committee, the Board approve JoAnne Doyle as Chair, Board of Directors, as of June 15, 2022;

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That as recommended by the Governance and Nominating Committee, the Board approve Donna Walwyn and Susan Monteith as Co-Vice Chairs, Board of Directors, as of June 15, 2022;

That as recommended by the Governance and Nominating Committee, the Board approve Susan Monteith as Treasurer and Chair of Resources Committee as of June 15, 2022;

That as recommended by the Governance and Nominating Committee, the Board approve Heather McPherson as Secretary as of June 15, 2022;

That as recommended by the Governance and Nominating Committee, the Board approve Donna Walwyn as Chair, Governance and Nominating Committee as of June 15, 2022;

That as recommended by the Governance and Nominating Committee, the Board approve Paula Allen as Chair, Quality, Academic and Equity Committee as of June 15, 2022.

9.0 Chair's Report

J. Doyle provided the following update:

- Executive Committee met in May and minutes were included in the material.
- Congratulations to H. McPherson and the search committee on the recruitment of Dr. Cynthia Maxwell. J. Doyle thanked Dr. David Urbach for his contribution during his interim role.
- The AGM is scheduled on Wednesday, June 15, 2022 and members will have an option to attend in person or virtually.
- The Board evaluation survey is distributed after each Board meeting and members were encouraged to provide feedback and suggest potential topics for discussion at future board meetings.

10.0 CEO Report

H. McPherson's report was included in the material. She reported on the following:

- In June, we commemorate National Indigenous History Month. Our flag will be half mast this month to reflect on and recognize this.
- WCH kicked off Pride Month with person activities, including attendance at all three marches being planned after two years hiatus due to the pandemic.
- WCH will be continuing progress on the Build Back Better strategy in the Fall and will be launching an
 extensive community engagement in advance of further strategic plan development.
- WCH has two active proposals submitted to the Ministry. The Transition Related Surgery (TRS)
 proposal is making progress and Ontario Health has indicated they intend to establish Ontario's first
 provincial trans health strategy. The second proposal is focused on expanding capacity in surgery.
- There is currently a global shortage of iodinated contrast media (ICM). We continue to look at conservation strategies and at a provincial and regional level, adequate ICM supply is currently available to ensure patients continue to receive appropriate care.

11.0 Audited Financial Statements

S. Monteith informed members that the Resources Committee met on May 17, 2022 and reviewed the financial statements. S. Monteith noted that WCH is in a good financial situation with a surplus and capital ratio.

The Audited Financial Statements and Auditor's report were received.

S. Monteith moved and R. Dhillon seconded

THAT on the recommendation of the Resources Committee, the Board approve the audited financial statements for the year end March 31, 2022, as presented.

CARRIED

ACTION: Forward to the WCH Annual General Meeting

12.0 Medical Staff Appointments

9.1 New Medical Staff Appointments

The list of new medical staff privileges recommended at the Medical Advisory Committee meeting May 31, 2022, was included in the material.

A. Hotoyan-Joly moved and M. Khalili seconded

THAT on the recommendation of the Medical Advisory Committee, the Board of Directors approve the appointment of the applicants listed to the WCH Medical Staff effective June 2, 2022.

CARRIED

S. Monteith moved and M. Khalili seconded

THAT, on the recommendation of the Medical Advisory Committee, the Board of Directors approve the lists of applicants listed to WCH Medical Staff for the period of July 1, 2022 – June 30, 2023.

CARRIED

13.0 Foundation Report

- D. Simpson informed members of the following:
- Shoppers Love You Run is scheduled as an in-person event this year and will be held on June 11, 2022.
 There will be different start times to control the number of runners at the same time. Members were informed that WCH Board of Directors team has raised \$4500.
- Members were informed that the Foundation had an excellent year with a balance of \$7.7M in
 Operating funds, a total of 22 estate gifts, increase in grants and funding revenues reached \$22.2M.
- The Foundation launched a mini campaign to raise funds for new breast imaging equipment. All donations will be matched, up to \$2M by FDC Foundation.
- The Foundation in collaboration with the hospital will be participating at pride this month.

14.0 Next Meeting

The Annual General Meeting is scheduled on Wednesday, June 15, 2022, at 3:30pm and the next Board of Director's meeting is scheduled for Wednesday, June 15, 2022, at 4:00pm.

15.0 Adjournment of Meeting

The meeting was adjourned at 1826 hours.

16.0 In Camera

J. Doyle called the in-camera meeting to order at 1826 hours and adjourned at 1835 hours.

17.0 Open Board Reconvened

The open board meeting reconvened at 1835 hours.

18.0 Closure of Meeting

The meeting was closed at 1835 hours.